

Psychology 1508: The Psychology of Leadership Readings

Week 1: February 1

Introduction

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Week 2: February 6, 8

Janusian Thinking

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Week 3: February 13, 15

Leadership Coaching

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Week 4: February 22, 24 Leadership Cultivation

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Week 5: February 27, March 1, 3
From Vision to Goals

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Orwell, G. (1946). Politics and the English Language. Reprinted in *Shooting an Elephant and Other Essays*. Harcourt.
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Week 6: March 6, 8, 10
ReflAction, Crucibles, and Mary Follet

Aldwin, C. M., Sutton, K. J., & Lachman, M (1996). The Development of Coping Resources in Adulthood. *Journal of Personality*, 64 (4), 837-871.

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Eylon, D. (1998). Understanding Empowerment and Resolving Its Paradox: Lessons from Mary Parker Follett. *Journal of Management History*, 4 (1), 16-28.

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Week 7: March 13, 15
Leaders Create their Environment

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Week 9: April 3, 5, 7

Bad Leadership and the Ethics of Power

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Kellerman, B. (2004). Claiming the Bad Side. In *Bad Leadership*, 3-14. Harvard Business School Press.

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Week 10: April 10, 12

Moral Leadership

DePaulo, B. M., Kashy, D. A., Kirkendol, S. E., Wyer, M. M., & Epstein, J. A (1996). Lying in Everyday Life. *Journal of Personality and Social Psychology*, 70 (5), 979-995.

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Week 11: April 17, 19

The Leader as Teacher

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Week 12: April 24, 26, 28

Systems Thinking

Hackman, J. R. (2003). Learning More by Crossing Levels: Evidence from Airplanes, Hospitals, and Orchestras. *Journal of Organizational Behavior*, 29, 905-922.

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Week 13: May 1, 3

Final Words

Hesselbein, F. (2005). The Leaders We Need. *Leader to Leader*, 35, 4-5.

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